Molemole Municipality

2026/2027

ORGANIZATIONAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

Vision: "A developmental people driven organization that serves its people"

Mission: To provide essential and sustainable services in an efficient and effective manner. -

1. BACKGROUND

The SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance (circular 13, 2005). The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and the community. The SDBIP should therefore determine (and be consistent with) the performance agreements between the Mayor and the Municipal Manager and the Municipal Manager and Senior Managers determined at the start of every financial year and approved by the Mayor.

Chapter 6 of the Municipal Systems Act, 2000 (Act 32 of 2000) require of all municipalities to develop a performance management system, Monitor and review the performance management system and Set key performance indicators and performance targets. According to MFMA Circular 13 of 2005 the SDBIP is essentially the management and implementation tool which sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality. Circular 13 enjoins Management to develop a lower layer of the SDBIP which is more detailed than the top layer SDBIP. The lower level SDBIP will be used by the Senior Managers to hold middle-level, junior-level managers responsible for various components of the service delivery plan and targets of the municipality

Chapter 4 of the Local Government: Municipal Staff regulations (2021) a municipality is required to development a performance management system for all employees of the Municipality. The departmental SDBIP will form the basis for the development of performance agreements of all employees, starting with Senior Managers, and the quarterly assessments thereof. The SDBIP must be updated after mid-year review of the both the Municipal Performance and the individual performance.

2. PURPOSE

'he Organizational SDBIP is used to develop the annual performance agreements of all employees and to use such for performance monitoring and evaluation.

3. LEGISLATIVE REQUIREMENT FOR DEVELOPMENT OF SDBIP`S

- *Municipal Finance Management Act 56 of 2003*

In terms of section 1 of the Municipal Finance Management Act, the SDBIP is defined as a detailed plan approved by the Mayor of a Municipality in terms of section 53 (1) (c) (ii) for implementing the municipality`s delivery of municipal services and its annual budget and which must indicate-

(a) Projections for each month of –
  (i) Revenue to be collected by source, and
  (ii) Operational and capital expenditure by vote

(b) Service delivery targets and performance indicators for each quarter;
(c) Ward information for expenditure and service delivery
(d) Detailed capital works plan broken down by ward over three years

In terms of Municipal Budgeting and Reporting Regulations the draft SDBIP should be submitted together with the budget. The final SDBIP is presented as reflected below:

4. Budgeted Monthly Revenue and Expenditure

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue															
Exchange Revenue															
Service charges - Electricity	1 191	1 191	1 191	1 191	1 191	1 191	1 191	1 191	1 191	1 191	1 191	1 191	11 645	12 029	12 414
Service charges - Water	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - Waste Water Management	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - Waste Management	17	17	17	17	17	17	17	17	17	17	17	17	201	208	214
Sale of Goods and Rendering of Services	114	114	114	114	114	114	114	114	114	114	114	113	1 358	1 403	1 448
Agency services	44	44	44	44	44	44	44	44	44	44	44	44	530	547	565
Interest															
Interest earned from Receivables	48	48	48	48	48	48	48	48	48	48	48	48	570	589	607
Interest earned from Current and Non Current Assets	1 609	1 609	1 609	1 609	1 609	1 609	1 609	1 609	1 609	1 609	1 609	1 609	18 940	19 565	20 191
Dividends	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	18	18	18	18	18	18	18	18	18	18	18	18	219	226	233
Licence and permits	1 074	1 074	1 074	1 074	1 074	1 074	1 074	1 074	1 074	1 074	1 074	1 074	12 855	13 279	13 704
Special rating levies															

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	**July**	**August**	**Sept.**	**October**	**November**	**December**	**January**	**February**	**March**	**April**	**May**	**June**	**Budget Year 2026/27**	**Budget Year +1 2027/28**	**Budget Year +2 2028/29**
Construction Contract Revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	7 316	7 647
Development Charges															
Operational Revenue	2 818	2 818	2 818	2 818	2 818	2 818	2 818	2 818	2 818	2 818	2 818	2 818	33 816	884	912
Non-Exchange Revenue															
Property rates	2 921	2 921	2 921	2 921	2 921	2 921	2 921	2 921	2 921	2 921	2 921	2 921	34 947	42 305	38 559
Surcharges and Taxes															
Fines, penalties and forfeits	15	15	15	15	15	15	15	15	15	15	15	15	178	184	190
Licences or permits															
Transfer and subsidies - Operational	15 782	15 782	15 782	15 782	15 782	15 782	15 782	15 782	15 782	15 782	15 782	15 782	189 385	186 263	199 627
Interest	103	103	103	103	103	103	103	103	103	103	103	103	1 227	1 268	1 308
Fuel Levy															
Operational Revenue															
Gains on disposal of Fixed and Intangible Assets	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Gains	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Discontinued Operations															
Total Revenue (excluding capital transfers and contributions)	**25 754**	**25 754**	**25 754**	**25 754**	**25 754**	**25 754**	**25 754**	**25 754**	**25 754**	**25 754**	**25 754**	**25 754**	**305 871**	**286 065**	**297 621**
Expenditure															
Employee related costs	10 967	10 967	10 967	10 967	10 967	10 967	10 967	10 967	10 967	10 967	10 967	10 967	131 671	136 449	142 985
Remuneration of councillors	1 420	1 420	1 420	1 420	1 420	1 420	1 420	1 420	1 420	1 420	1 420	1 420	17 038	17 933	18 796

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Bulk purchases - electricity	1 346	1 346	1 346	1 346	1 346	1 346	1 346	1 346	1 346	1 346	1 346	1 346	16 101	16 633	17 165
Inventory consumed	493	493	493	493	493	493	493	493	493	493	493	493	5 905	6 100	6 295
Debt impairment	204	204	204	204	204	204	204	204	204	204	204	204	3 268	5 925	6 115
Depreciation, amortisation and impairment	2 086	2 086	2 086	2 086	2 086	2 086	2 086	2 086	2 086	2 086	2 086	2 085	24 954	25 777	26 602
Interest, Dividends and Rent on Land	267	267	267	267	267	267	267	267	267	267	267	267	3 190	3 296	3 401
Contracted services	4 062	4 062	4 062	4 062	4 062	4 062	4 062	4 062	4 062	4 062	4 062	4 062	46 842	45 017	46 480
Transfers and subsidies	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Irrecoverable debts written off	47	47	47	47	47	47	47	47	47	47	47	47	566	585	604
Operational costs	3 168	3 168	3 168	3 168	3 168	3 168	3 168	3 168	3 168	3 168	3 168	3 168	38 143	37 849	39 131
Disposal of Fixed and Intangible Assets	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Losses	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure	**24 059**	**24 059**	**24 059**	**24 059**	**24 059**	**24 059**	**24 059**	**24 059**	**24 059**	**24 059**	**24 059**	**24 059**	**287 679**	**295 563**	**307 574**
Surplus/(Deficit)	**1 696**	**1 696**	**1 696**	**1 696**	**1 696**	**1 696**	**1 696**	**1 696**	**1 696**	**1 696**	**1 696**	**1 696**	**18 192**	**(9 498)**	**(9 953)**
Transfers and subsidies - capital (monetary allocations)	4 760	4 760	4 760	4 760	4 760	4 760	4 760	4 760	4 760	4 760	4 760	4 760	57 119	52 960	54 721
Transfers and subsidies - capital (in-kind)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**75 311**	**43 462**	**44 769**

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Income Tax															
Surplus/(Deficit) after income tax	6 456	6 456	6 456	6 456	6 456	6 456	6 456	6 456	6 456	6 456	6 456	6 456	75 311	43 462	44 769
Share of Surplus/Deficit attributable to Joint Venture															
Share of Surplus/Deficit attributable to Minorities															
Surplus/(Deficit) attributable to municipality	6 456	6 456	6 456	6 456	6 456	6 456	6 456	6 456	6 456	6 456	6 456	6 456	75 311	43 462	44 769
Share of Surplus/Deficit attributable to Associate															
Intercompany /Parent subsidiary transactions															
Surplus/(Deficit) for the year	6 456	6 456	6 456	6 456	6 456	6 456	6 456	6 456	6 456	6 456	6 456	6 456	75 311	43 462	44 769

5. Budgeted Monthly Revenue and Expenditure by Vote

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue by Vote															
Vote 01 - Corporate Services	3 033	3 033	3 033	3 033	3 033	3 033	3 033	3 033	3 033	3 033	3 033	3 033	36 490	3 614	3 697
Vote 02 - Municipal Manager	8	8	8	8	8	8	8	8	8	8	8	8	100	100	100
Vote 03 - Mayors Office	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 04 - Budget And Treasury	19 995	19 995	19 995	19 995	19 995	19 995	19 995	19 995	19 995	19 995	19 995	19 995	239 360	246 021	256 238
Vote 05 - Community Services	1 248	1 248	1 248	1 248	1 248	1 248	1 248	1 248	1 248	1 248	1 248	1 248	14 934	13 980	14 427
Vote 06 - Technical Services	6 230	6 230	6 230	6 230	6 230	6 230	6 230	6 230	6 230	6 230	6 230	6 230	72 105	75 311	77 880
Vote 07 -															
Vote 08 -															
Vote 09 -															
Vote 10 -															
Vote 11 -															
Vote 12 -															
Vote 13 -															
Vote 14 -															
Vote 15 - Other															
Total Revenue by Vote	**30 514**	**30 514**	**30 514**	**30 514**	**30 514**	**30 514**	**30 514**	**30 514**	**30 514**	**30 514**	**30 514**	**30 514**	**362 990**	**339 025**	**352 343**
Expenditure by Vote to be appropriated															
Vote 01 - Corporate Services	5 746	5 746	5 746	5 746	5 746	5 746	5 746	5 746	5 746	5 746	5 746	5 746	69 566	68 319	71 128
Vote 02 - Municipal Manager	2 593	2 593	2 593	2 593	2 593	2 593	2 593	2 593	2 593	2 593	2 593	2 593	31 045	31 642	32 982
Vote 03 - Mayors Office	1 762	1 762	1 762	1 762	1 762	1 762	1 762	1 762	1 762	1 762	1 762	1 762	21 127	22 152	23 223
Vote 04 - Budget And Treasury	4 038	4 038	4 038	4 038	4 038	4 038	4 038	4 038	4 038	4 038	4 038	4 038	48 770	50 464	52 590
Vote 05 - Community Services	3 593	3 593	3 593	3 593	3 593	3 593	3 593	3 593	3 593	3 593	3 593	3 593	42 966	42 946	45 017

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Vote 06 - Technical Services	6 327	6 327	6 327	6 327	6 327	6 327	6 327	6 327	6 327	6 327	6 327	6 327	74 204	80 040	82 635
Vote 07 -															
Vote 08 -															
Vote 09 -															
Vote 10 -															
Vote 11 -															
Vote 12 -															
Vote 13 -															
Vote 14 -															
Vote 15 - Other															
Total Expenditure by Vote	**24 059**	**24 059**	**24 059**	**24 059**	**24 059**	**24 059**	**24 059**	**24 059**	**24 059**	**24 059**	**24 059**	**24 059**	**287 679**	**295 563**	**307 574**
Surplus/(Deficit) before assoc.	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**75 311**	**43 462**	**44 769**
Income Tax															
Share of Surplus/Deficit attributable to Minorities															
Intercompany/Parent subsidiary transactions															
Surplus/(Deficit)	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**6 456**	**75 311**	**43 462**	**44 769**

6. Budgeted Monthly Capital Expenditure by Vote

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	**July**	**August**	**Sept.**	**October**	**Nov.**	**Dec.**	**January**	**Feb.**	**March**	**April**	**May**	**June**	**Budget Year 2026/27**	**Budget Year +1 2027/28**	**Budget Year +2 2028/29**
Multi-year expenditure to be appropriated															
Vote 01 - Corporate Services	467	467	467	467	467	467	467	467	467	467	467	467	5 100	–	–
Vote 02 - Municipal Manager	25	25	25	25	25	25	25	25	25	25	25	25	300	–	–
Vote 03 - Mayors Office	–	–	–	–	–	–	–	–	–	–	–				
Vote 04 - Budget And Treasury	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 05 - Community Services	1 592	1 592	1 592	1 592	1 592	1 592	1 592	1 592	1 592	1 592	1 592	1 592	26 543	11 264	–
Vote 06 - Technical Services	3 074	3 074	3 074	3 074	3 074	3 074	3 074	3 074	3 074	3 074	3 074	3 074	44 196	34 329	59 231
Vote 07 -	–	–	–	–	–	–	–	–	–	–	–				
Vote 08 -	–	–	–	–	–	–	–	–	–	–	–				
Vote 09 -	–	–	–	–	–	–	–	–	–	–	–				
Vote 10 -	–	–	–	–	–	–	–	–	–	–	–				
Vote 11 -	–	–	–	–	–	–	–	–	–	–	–				
Vote 12 -	–	–	–	–	–	–	–	–	–	–	–				
Vote 13 -	–	–	–	–	–	–	–	–	–	–	–				
Vote 14 -	–	–	–	–	–	–	–	–	–	–	–				
Vote 15 - Other	–	–	–	–	–	–	–	–	–	–	–				
Capital multi-year expenditure sub-total	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 158**	**76 139**	**45 592**	**59 231**

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Single-year expenditure *to be appropriated*															
Vote 01 - Corporate Services	–	–	–	–	–	–	–	–	–	–	–				
Vote 02 - Municipal Manager	–	–	–	–	–	–	–	–	–	–	–				
Vote 03 - Mayors Office	–	–	–	–	–	–	–	–	–	–	–				
Vote 04 - Budget And Treasury	–	–	–	–	–	–	–	–	–	–	–				
Vote 05 - Community Services	–	–	–	–	–	–	–	–	–	–	–				
Vote 06 - Technical Services	–	–	–	–	–	–	–	–	–	–	–				
Vote 07 -	–	–	–	–	–	–	–	–	–	–	–				
Vote 08 -	–	–	–	–	–	–	–	–	–	–	–				
Vote 09 -	–	–	–	–	–	–	–	–	–	–	–				
Vote 10 -	–	–	–	–	–	–	–	–	–	–	–				
Vote 11 -	–	–	–	–	–	–	–	–	–	–	–				
Vote 12 -	–	–	–	–	–	–	–	–	–	–	–				
Vote 13 -	–	–	–	–	–	–	–	–	–	–	–				
Vote 14 -	–	–	–	–	–	–	–	–	–	–	–				
Vote 15 - Other	–	–	–	–	–	–	–	–	–	–	–				
Capital single-year expenditure sub-total	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 158**	**76 139**	**45 592**	**59 231**

7. Budgeted Monthly Capital Expenditure by Functional classification

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital Expenditure - Functional															
Governance and administration	**492**	**492**	**492**	**492**	**492**	**492**	**492**	**492**	**492**	**492**	**492**	**492**	**5 400**	**–**	**–**
Executive and council	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance and administration	492	492	492	492	492	492	492	492	492	492	492	492	5 400	–	–
Internal audit	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety	**1 592**	**1 592**	**1 592**	**1 592**	**1 592**	**1 592**	**1 592**	**1 592**	**1 592**	**1 592**	**1 592**	**1 592**	**26 543**	**11 264**	**–**
Community and social services	83	83	83	83	83	83	83	83	83	83	83	83	1 000	–	–
Sport and recreation	1 509	1 509	1 509	1 509	1 509	1 509	1 509	1 509	1 509	1 509	1 509	1 509	25 543	11 264	–
Public safety	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Housing															
Health															
Economic and environmental services	**1 474**	**1 474**	**1 474**	**1 474**	**1 474**	**1 474**	**1 474**	**1 474**	**1 474**	**1 474**	**1 474**	**1 474**	**25 996**	**16 140**	**28 404**
Planning and development	10	10	10	10	10	10	10	10	10	10	10	10	120	–	–
Road transport	1 464	1 464	1 464	1 464	1 464	1 464	1 464	1 464	1 464	1 464	1 464	1 464	25 876	16 140	28 404
Environmental protection															
Trading services	**1 600**	**1 600**	**1 600**	**1 600**	**1 600**	**1 600**	**1 600**	**1 600**	**1 600**	**1 600**	**1 600**	**1 600**	**18 200**	**18 189**	**30 827**
Energy sources	1 600	1 600	1 600	1 600	1 600	1 600	1 600	1 600	1 600	1 600	1 600	1 600	18 200	–	–
Water management															
Waste water management	–	–	–	–	–	–	–	–	–	–	–	–	–	18 189	30 827
Waste management															

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Other															
Total Capital Expenditure - Functional	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	5 159	**5 158**	**76 139**	**45 592**	**59 231**
Funded by:															
National Government	3 459	3 459	3 459	3 459	3 459	3 459	3 459	3 459	3 459	3 459	3 459	3 458	57 239	45 592	46 967
Provincial Government	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
District Municipality	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital	**3 459**	**3 459**	**3 459**	**3 459**	**3 459**	**3 459**	**3 459**	**3 459**	**3 459**	**3 459**	**3 459**	**3 458**	**57 239**	**45 592**	**46 967**
Borrowing															
Internally generated funds	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	18 900	–	12 264
Total Capital Funding	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	**5 159**	5 158	76 139	45 592	59 231

8. Budgeted Cash Flows 2026/2027 – 2028/2029

Description	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates	22 533	13 710	7 889	19 665	19 665	19 665	11 311	33 299	35 047	36 887
Service charges	672	723	1 779	14 824	14 824	14 824	1 209	23 863	24 654	25 447
Other revenue	357 692	440 040	128 949	16 910	45 690	45 690	259 878	40 342	51 062	45 962
Transfers and Subsidies - Operational	125 667	139 906	193 221	207 339	191 368	191 368	190 527	189 385	186 263	199 627
Transfers and Subsidies - Capital	44 292	64 349	38 779	52 088	70 692	70 692	87 820	50 119	45 592	46 967
Interest	262	2 967	3 691	16 696	16 696	16 696	9 473	19 313	20 327	21 394
Dividends								–	–	–
Payments										
Suppliers and employees	(343 539)	(373 985)	(329 200)	(271 341)	(248 337)	(248 337)	(396 488)	(285 951)	(292 537)	(297 230)
Finance charges	–	–	–	(2 551)	(3 085)	(3 085)	–	–	–	–
Transfers and Subsidies								–	–	–
NET CASH FROM/(USED) OPERATING ACTIVITIES	**207 580**	**287 710**	**45 108**	**53 628**	**107 511**	**107 511**	**163 730**	**70 370**	**70 409**	**79 056**
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE	–	2	770	–	–	–	–	32 960	–	–
Decrease (increase) in non-current receivables	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments	–	–	–	–	–	–	–	–	–	–

Description	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	**Audited Outcome**	**Audited Outcome**	**Audited Outcome**	**Original Budget**	**Adjusted Budget**	**Full Year Forecast**	**Pre-audit outcome**	**Budget Year 2026/27**	**Budget Year +1 2027/28**	**Budget Year +2 2028/29**
Insurance Refund - Capital								–	–	–
Interest on Short Term Investment (Greater then 90 days) and Long Term Investments								–	–	–
Payments										
Capital assets	(52 855)	(65 335)	(52 823)	(64 397)	(90 645)	(90 645)	(34 417)	(76 139)	(45 592)	(59 231)
Retention (Capital)								–	–	–
NET CASH FROM/(USED) INVESTING ACTIVITIES	**(52 855)**	**(65 333)**	**(52 053)**	**(64 397)**	**(90 645)**	**(90 645)**	**(34 417)**	**(43 179)**	**(45 592)**	**(59 231)**
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								–	–	–
Borrowing long term/refinancing								–	–	–
Increase (decrease) in consumer deposits								–	–	–
Payments										
Repayment of borrowing	–	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
NET INCREASE/ (DECREASE) IN CASH HELD	**154 725**	**222 377**	**(6 945)**	**(10 769)**	**16 866**	**16 866**	**129 313**	**27 191**	**24 816**	**19 825**
Cash/cash equivalents at the year begin:	**105 279**	**12 262**	**140 341**	**140 341**	**140 341**	**140 341**	**–**	**229 114**	**256 304**	**281 120**
Cash/cash equivalents at the year end:	**260 004**	**234 639**	**133 396**	**129 573**	**157 207**	**157 207**	**129 313**	**256 304**	**281 120**	**300 945**

9. CONSOLIDATED PROCUREMENT PLAN 2026/2027

CONSOLIDATED PROCUREMENT PLAN FOR JULY 2026/27 FINANCIAL YEAR														
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Ref. No.	Description	VOTE	Type	Contract Number	No. of deliverables	Estimated Cost (R)/ Budgeted Amount			Proc. Method	Source of Funding	Preperati on BD/RFP date	Expected Bid-Open. Date/Proposal Submission Date	Conctract signed date	Contract completion date
						Total	Grant	Own revenue						
INFRASTRUCTURE INCLUDING (INCLUDING SUPPLY & INSTALLATION)														
1	UPGRADING OF VUKA TO MADIEHE INTERNAL STREET FROM GRAVEL TO SURFACING	Technical (Roads)	I(S&I)	N/A	1	25 775 909,00	25 775 909,00	-	OT	Grant	Jul-26	Sept-26	Dec-26	Jun-26
2	UPGRADING OF MOGWADI SPORT FIELD PHASE 2	Technical (PMU)	I(S&I)	N/A	1	19 343 241,00	19 343 241,00	-	OT	Grant	Jul-26	Sept-26	Dec-26	Jun-26
3	ELECTRIFICATION OF 100 HOUSEHOLDS AT MATSEKE PHASE 2	Technical (Electricity)	I(S&I)	N/A	1	2 570 000,00	2 570 000,00	-	OT	Grant	Jul-26	Sept-26	Sept-26	Jun-26
4	ELECTRIFICATION OF 173 HOUSEHOLDS AT DIWAWENG PHASE 2	Technical (Electricity)	I(S&I)	N/A	1	4 430 000,00	4 430 000,00	-	OT	Grant	Jul-26	Sept-26	Sept-26	Jun-26
5	SUPPLY,DELIVERY AND INSTALLATION OF 8 HIGH MAST LIGHTS	Technical (Electricity)	I(S&I)	N/A	1	5 000 000,00	-	5 000 000,00	OT	Own Revenue	Jul-26	Sept-26	Sept-26	Jun-26
6	MOREBENG COMBI COURTS	Technical (Electricity)	I(S&I)	N/A	1	5 000 000,00	5 000 000,00	-	OT	Grant	Jul-26	Sept-26	Dec-26	Jun-26
CONSOLIDATED PROCUREMENT PLAN FOR JULY 2026/27 FINANCIAL YEAR														

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Ref. No.	**Description**	**VOTE**	**Type**	**Contract Number**	**No. of deliverables**	**Estimated Cost (R)/ Budgeted Amount**			**Proc. Method**	**Source of Funding**	**Preperati on BD/RFP date**	**Expected Bid-Open. Date/Proposal Submission Date**	**Conctract signed date**	**Contract completion date**
						Total	**Grant**	**Own revenue**						
7	CONSTRUCTION OF MMATSEKE BULKPOINT	Technical (Electricity)	I(S&I)	N/A	1	5 000 000,00	-	5 000 000,00	OT	Own Revenue	Jul-26	Sept-26	Dec-26	Jun-26
8	CONSTRUCTION OF GA-PHAUDI SATELLITE OFFICE	Technical (Electricity)	I(S&I)	N/A	1	1 700 000,00	-	1 700 000,00	OT	Own Revenue	Jul-26	Sept-26	Sept-26	Jun-26
9	UPGRADING OF MOGWADI (DLTC)	Corporate (Admin)	I(S&I)	N/A	1	1 000 000,00	-	1 000 000,00	OT	Own Revenue	Jul-26	Sept-26	Mar-27	Jun-26
10	REHABILITATION OF MOREBENG TRAFFIC STATION	Comm (Traffic)	I(S&I)	N/A	1	500 000,00	-	500 000,00	OT	Own Revenue	Jul-26	Sept-26	Dec-26	Jun-26
11	PRE-ENGINEER FOR ELECTRIFICATION OF MOGWADI	Tech (Electricity)	I(S&I)	N/A	1	500 000,00	-	500 000,00	OT	Own Revenue	Jul-26	Sept-26	Dec-26	Jun-26
	Infrastructure Sub-Total					**70 819 150,00**	**57 119 150,00**	**13 700 000,00**						
GOODS														
12	SUPPLY AND DELIVERY OF VEHICLES	Corporate (Admin)	Goods	N/A	c	2 000 000,00	-	2 000 000,00	OT	Own Revenue	Jul-26	Sept-26	Dec-26	Jun-26
15	SUPPLY AND DELIVERY OF ICT EQUIPMENT	Corporate (IT)	Goods	N/A	1	300 000,00	-	300 000,00	Q	Own Revenue	Jul-26	Sept-26	Sept-26	Jun-26
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15

Ref. No.	Description	VOTE	Type	Contract Number	No. of deliverables	Estimated Cost (R)/ Budgeted Amount	Proc. Method	Source of Funding	Preparation on BD/RFP date	Expected Bid-Open. Date/Proposal Submission Date	Contract signed date	Contract completion date		
16	SUPPLY AND DELIVERY OF ENENTS MANAGEMENT EQUIPMENT	MM.s Office (Communication)	Goods	N/A	1	300 000,00	-	300 000,00	Q	Own Revenue	Jul-26	Sept-26	Sept-26	Jun-26
17	SUPPLY AND INSTALATION OF 1xSTANDBY GENERATORS AT GA-PHAUDI	Technical (Electricity)	Goods	N/A	1	300 000,00	-	300 000,00	Q	Own Revenue	Jul-26	Sept-26	Mar-27	Jun-26
	Goods Sub Total					**2 900 000,00**	-	**2 900 000,00**						
	CONSULTANT'S SERVICES AND TRAINING													
18	SMART INDIGENT MANAGEMENT SYSTEM	B&T (Revenue)	Service	N/A	1	2 000 000,00	-	2 000 000	OT	Own Revenue	Jul-26	Sept-26	Sept-26	Jun-26
19	APPOINTMENT OF MSCOA SERVICE PROVIDERS FOR SUPPORT FOR A PERIOD OF TWENTY FOUR (24) MONTHS	B&T (Budget)	Service	N/A	1	1 500 000,00	-	1 500 000	OT	Own Revenue	Jul-26	Sept-26	Sept-26	Jun-26
20	SUPPLY AND INSTALLATION OF ASSET VERIFICATION SYST	B&T (Asset)	Service	N/A	1	1 500 000,00	-	1 500 000	OT	Own Revenue	Jul-26	Sept-26	Sept-26	Jun-26
21	DEVELOPMENT OF ENERGY MASTER PLAN	Technical (Electrical)	Service	N/A	1	1 500 000,00	-	1 500 000	OT	Own Revenue	Jul-26	Sept-26	Mar-27	Jun-26
23	TRAINING FMG	B&T	Service	N/A	1	900 000,00	-	900 000	Q	Own	Jul-26	Sept-26	Sept-26	Jun-26
24	CTVT METERING UNIT	Technical (Electrical	Service	N/A	1	900 000,00	-	900 000	OT	Own Revenue	Jul-26	Sept-26	Dec-26	Jun-26
25	LED STRATEGY	LED	Service	N/A	1	800 000,00	-	800 000	OT	Own Revenue	Jul-26	Sept-26	Dec-26	Jun-26
	SPATIAL DEVELOPMENT													

26	FRAMEWORK	LED	Service	N/A	1	700 000,00	-	700 000	OT	Own Revenue	Jul-26	Sept-26	Sept-26	Jun-26
27	DEVELOPMENT OF INTEGRATED WASTE MANAGEMENT PL	Comm(Waste)	Service	N/A	1	600 000,00	-	600 000	OT	Own Revenue	Jul-26	Sept-26	Dec-26	Jun-26
28	CORDINATION OF CAREER EXPO	LED	Service	N/A	1	400 000,00	-	400 000	OT	Own Revenue	Jul-26	Sept-26	Mar-27	Jun-26

CONSOLIDATED PROCUREMENT PLAN FOR JULY 2026/27 FINANCIAL YEAR

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Ref. No.	**Description**	**VOTE**	**Type**	**Contract Number**	**No. of deliverables**	**Estimated Cost (R)/ Budgeted Amount**			**Proc. Method**	**Source of Funding**	**Preperati on BD/RFP date**	**Expected Bid-Open. Date/Proposal Submission Date**	**Conctract signed date**	**Contract completion date**
						Total	**Grant**	**Own revenue**						
29	YOUTH IN AGRICULTURE	LED	Service	N/A	1	300 000,00	-	300 000	Q	Own Revenue	Jul-26	Dec-26	Mar-27	Jun-26
30	AGRICULTURAL SKILLS DEV & MENTORSHIP	LED	Service	N/A	1	300 000,00	-	300 000	Q	Own Revenue	Jul-26	Dec-26	Sept-26	Jun-26
31	REZONING OF MUNICIPAL PROPERTIES	Planning	Service	N/A	1	300 000,00	-	300 000	Q	Own Revenue	Jul-26	Dec-26	Dec-26	Jun-26
32	COORDINATION OF POPPIA AUDIT	MM's Office (Audit)	Service	N/A	1	300 000,00	-	300 000	Q	Own Revenue	Jul-26	Dec-26	Dec-26	Jun-26
33	SUPPLY AND INSTALLATION OF SYSTEM FOR PREPARATION OF ANNUAL FINANCIAL STATEMENTS	B&T (Reporting)	Service	N/A	1	600 000,00	-	600 000	OT	Own Revenue	Jul-26	Sept-26	Sept-26	Jun-26
						12 600 000,00	**-**	**12 600 000,00**						
	TOTAL					**86 319 150,00**	**57 119 150,00**	**29 200 000,00**						

Legends:	
I(I&S)	Infrastructure (Installation and Supply)

G	Goods
S	Services
Q	Quotation
OT	Open Tender
CT	Closed Tender
BD/RPF	Bid documents/ Request for proposal

10. Capital Projects per Ward – 2026/2027 to 2027/28

Priority area (IDP)	Project Name-	Location	MTREF Budget in Rand (R)			Source of funding
			2026/2027	2027/2028	2028/2029	
Spatial Planning	Rezoning of municipal properties	Municipal wide	200 000	Nil	Nil	Own funding
	Compilation of Spatial Development Framework	Municipal wide	700 000	Nil	Nil	Own funding
Local Economics Development	Coordination of Youth in Agriculture mentorship programme	Municipal wide	300 000	Nil	Nil	Own funding
	Coordination of Agricultural skills development and mentorship	Municipal wide	300 000	Nil	Nil	Own funding
	Review of Municipal LED Strategy	Municipal wide	800 000	Nil	Nil	Own funding
	Coordination of career expo	Municipal Wide	400 000	Nil	Nil	Own funding
Road and storm water	Upgrading of Vuka to Madiehe Internal Street from Gravel to Surface	Ward 03 and 04	25 775 909	16 139 679	16 139 679	MIG
	Upgrading of Mogwadi sports facility Phase 2	Ward 10	19 343 241	11 263 614	Nil	MIG
Sports facilities	Upgrading of Morebeng Combi-Courts	Municipal wide	5 000 000	Nil	Nil	Own funding

Priority area (IDP)	Project Name-	Location	MTREF Budget in Rand (R)			Source of funding
			2026/2027	2027/2028	2028/2029	
Electrical services	Supply and installation of CTVT and Check metering in Morebeng	Ward 01	900 000,00	Nil	Nil	Own funding
	Construction of Bulk Point to Matseke	Ward 07	5 000 000	Nil	Nil	INEP
	Supply and Installation of 20 meters solar high mast lights)	Ward 2,6,8,10,15 16	5 000 000	Nil	Nil	INEP
	Pre Engineering for electrification of Mogwadi	Ward 10	500 000	Nil	Nil	Own Funding
	Supply and Installation of Diesel Generator in ga Phaudi Office	Ward 16	300 000	Nil	Nil	Own Finding
	Development of Energy Master Plan	Ward 03	1 500 000	Nil	Nil	Own Funding
	Electrification of 173 households at Diwaweng	Ward 03	4 430 000	2 570 000.00	4 857 300.00	INEP
	Electrification of 100 households at Matseke Village	Ward 07	2 570 000	2 570 000.00	2 724 000.00	INEP
Waste Management	Development of Integrated waste management plan	Municipal Wide	600 000	Nil	Nil	Own Funding
Law enforcement	Rehabilitation of 1 Morebeng traffic station	Ward 01	300 000	Nil	Nil	Own Funding
	Upgrading of Mogwadi DLTC	Ward 10	1 000 000	Nil	Nil	Own Funding
Revenue Collection	Supply and Installation of Smart Indigent Management system	Municipal wide	2 000 000	Nil	Nil	Own funding
Budgeting	Appointment of a panel of 1x mSCOA Support Service Providers for a period of 24 months	Municipal wide	1 500 000	Nil	Nil	Own funding
SCM	Supply and Installation of an Asset Verification System	Municipal wide	1 500 000	Nil	Nil	Own funding

Priority area (IDP)	Project Name-	Location	MTREF Budget in Rand (R)			Source of funding
			2026/2027	2027/2028	2028/2029	
Reporting	Acquisition of system for preparation of Annual Financial Statement	Municipal wide	600 000	Nil	Nil	Own funding
Communication	Supply and Delivery of Event Management Equipment	Municipal Wide	300 000	Nil	Nil	Own funding
Internal Audit	Coordination of Record Management Audit	Municipal Wide	300 000	Nil	Nil	Own funding
ICT	Cyber security audit	Municipal Wide	400 000	Nil	Nil	Own funding
	Supply and Delivery of ICT equipment	Municipal Wide:	300 000	Nil	Nil	Own funding
Administration	Construction of Moletji Satellite Office	Ward 16	1 700 000	Nil	Nil	Own funding
	Supply and Delivery of 2x Vehicles	Municipal Wide	2000 000	Nil	Nil	Own funding
	Procurement of office furniture	Municipal Wide	500 000	Nil	Nil	Own funding
	Construction of Carports	Municipal Wide	300 000	Nil	Nil	Own funding
	Installation of Electric fence Phaudi	Municipal Wide	300 000	Nil	Nil	Own funding

11. QUARTERLY ORGANIZATIONAL PERFORMANCE INDICATORS AND TARGETS

11.1 LOCAL ECONOMIC DEVELOPMENT AND PLANNING

Key Performance Area (KPA) 1:	**SPATIAL RATIONALE AND LOCAL ECONOMIC DEVELOPMENT**
Outcome 9:	**Responsive, Accountable, Effective and Efficient Local Government System**
Outputs:	• **Implement a differentiated approach to municipal financing, Planning and support** • **Improving access to basic services** • **Implementation of the community works programme** • **Actions supportive of human settlement outcome;**
Key Organizational Strategic Objective	**To enhance conditions for economic growth and job creation** **To manage and coordinate spatial planning within the municipality**

IDP Ref no.	Priority area (IDP)	Key performance indicator	Project Name	Baseline	2026/27 annual target	Quarter 1 target	Quarter 2 target	Quarter 3 target	Quarter 4 Target	Location of project / Responsibility	2026/2027 Annual Budget R	Means of verification
LED&P-001-2026/2027	SPATIAL RATIONALE	Number of Municipal properties rezoned	Rezoning of municipal properties	New Indicator	2 Municipal properties rezoned	No Target	Approved Specification, Appointment of a service provider for rezoning of municipal properties	Appointment of a service provider for rezoning of municipal properties	2 Municipal properties rezoned	Ward 1 & 10 Manager: Spatial and IDP	200 000,00	Advertisement, Approved Specification, appointment letter, SLA, Proclamation Notice

Key Performance Area (KPA) 1:	**SPATIAL RATIONALE AND LOCAL ECONOMIC DEVELOPMENT**
Outcome 9:	**Responsive, Accountable, Effective and Efficient Local Government System**
Outputs:	• **Implement a differentiated approach to municipal financing, Planning and support** • **Improving access to basic services** • **Implementation of the community works programme** • **Actions supportive of human settlement outcome;**
Key Organizational Strategic Objective	**To enhance conditions for economic growth and job creation** **To manage and coordinate spatial planning within the municipality**

IDP Ref no.	**Priority area (IDP)**	**Key performance indicator**	**Project Name**	**Baseline**	**2026/27 annual target**	**Quarter 1 target**	**Quarter 2 target**	**Quarter 3 target**	**Quarter 4 Target**	**Location of project / Responsibility**	**2026/2027 Annual Budget R**	**Means of verification**
LED&P-002-2026/2027	**SURVEYING**	Number of settlements surveyed	Surveying of settlements	New Indicator	1 Settlement surveyed	Advertisement and appointment of a service provider for survey of 1 settlement	1 Settlement surveyed	No Target	No Target	Ward 1 Manager Spatial and IDP	200 000,00	Advert, purchase order, survey report, cadastral map
LED&P-003-2026/2027	**SPATIAL RATIONALE**	Number of Spatial Development frameworks compiled	Compilation of Spatial Development Framework	New Indicator	1 Spatial Development Framework compiled	Approved Specification and Advertisement for 1 Spatial Development Framework compiled	Appointment of a service provider for Compilation of Spatial Development Framework	1 Spatial Development Framework compiled	Approval of 1 Spatial Development Framework	Ward 1 to 9 Manager: Spatial and IDP	700 000,00	Advertisement, Approved Specification, appointment letter, SLA, Approved SDF

Key Performance Area (KPA) 1:	SPATIAL RATIONALE AND LOCAL ECONOMIC DEVELOPMENT
Outcome 9:	Responsive, Accountable, Effective and Efficient Local Government System
Outputs:	• Implement a differentiated approach to municipal financing, Planning and support • Improving access to basic services • Implementation of the community works programme • Actions supportive of human settlement outcome;
Key Organizational Strategic Objective	To enhance conditions for economic growth and job creation To manage and coordinate spatial planning within the municipality

IDP Ref no.	Priority area (IDP)	Key performance indicator	Project Name	Baseline	2026/27 annual target	Quarter 1 target	Quarter 2 target	Quarter 3 target	Quarter 4 Target	Location of project / Responsibility	2026/2027 Annual Budget R	Means of verification
LED&P-004-2026/2027	LED	Number of Youth in Agriculture mentorship programme coordinated	Coordination of Youth in Agriculture mentorship programme	New Indicator	1x Youth in Agriculture mentorship programme coordinated	Advertisement and appointment of 1x Youth in Agriculture mentorship programme	1x Youth in Agriculture mentorship programme coordinated	No Target	No Target	Municipal wide Manager: LED	300 000	Advertisement, Approved specification, Appointment letter, SLA, Close out report
LED&P-005-2026/2027	LED	Number of Agricultural skills development and mentorship coordinated	Coordination of Agricultural Skills Development and Mentorship	New Indicator	1x Agricultural skills development and mentorship coordinated	Advertisement and appointment of 1x Agricultural skills development and mentorship coordinated	1x Agricultural skills development and mentorship coordinated	No Target	No Target	Municipal wide Manager: LED	300 000	Advertisement, Appointment letter, SLA, Close out report

Key Performance Area (KPA) 1:	**SPATIAL RATIONALE AND LOCAL ECONOMIC DEVELOPMENT**
Outcome 9:	**Responsive, Accountable, Effective and Efficient Local Government System**
Outputs:	• **Implement a differentiated approach to municipal financing, Planning and support** • **Improving access to basic services** • **Implementation of the community works programme** • **Actions supportive of human settlement outcome;**
Key Organizational Strategic Objective	**To enhance conditions for economic growth and job creation** **To manage and coordinate spatial planning within the municipality**

IDP Ref no.	Priority area (IDP)	Key performance indicator	Project Name	Baseline	2026/27 annual target	Quarter 1 target	Quarter 2 target	Quarter 3 target	Quarter 4 Target	Location of project / Responsibility	2026/2027 Annual Budget R	Means of verification
LED&P-006-2026/2027	LED	Number of Municipal LED Strategies reviewed	Review of Municipal LED Strategy	New Indicator	Review of 1 Municipal LED Strategy developed	Approved Specification and Advertisement for Review of 1 Municipal LED Strategy developed	Appointment of a service provider for Review of 1 Municipal LED Strategy developed	Review of 1 Municipal LED Strategy developed	No Target	Municipal wide Manager: LED	800 000	Approved specification, advert, appointment letter, SLA, Approved LED Strategy
LED&P-007-2026/2027	LED	Number of Career Expos coordinated	Coordination of Career Expo	1 Career Expo Coordinated	1 Career Expo Coordinated	Advertisement and Appointment of a Service Provider and 1 Career Expo Coordinated	1 Career Expo Coordinated	No Target	No Target	Municipal wide Manager: LED	400 000	Approved Concept document, , Approved Specification, appointment letter/SLA,Career Expo report

Key Performance Area (KPA) 1:	**SPATIAL RATIONALE AND LOCAL ECONOMIC DEVELOPMENT**
Outcome 9:	**Responsive, Accountable, Effective and Efficient Local Government System**
Outputs:	• **Implement a differentiated approach to municipal financing, Planning and support** • **Improving access to basic services** • **Implementation of the community works programme** • **Actions supportive of human settlement outcome;**
Key Organizational Strategic Objective	**To enhance conditions for economic growth and job creation** **To manage and coordinate spatial planning within the municipality**

IDP Ref no.	Priority area (IDP)	Key performance indicator	Project Name	Baseline	2026/27 annual target	Quarter 1 target	Quarter 2 target	Quarter 3 target	Quarter 4 Target	Location of project / Responsibility	2026/2027 Annual Budget R	Means of verification
LED&P-OP-001-2026/2027	**Internal Audit**	Percentage of internal audit action plan implemented	Implementation of Internal Audit Action Plan	100% Internal Audit Action Plan Implemented	100% Internal Audit Action Plan Implemented	25% Internal Audit Action Plan Implemented	50% Internal Audit Action Plan Implemented	75% Internal Audit Action Plan Implemented	100% Internal Audit Action Plan Implemented	Municipal Wide Senior Manager	Opex	Updated Internal Audit Action Plan
LED&P-OP-002-2026/2027	**AG Action Plan**	Percentage of AG Action Plan implemented	Implementation of AG Action Plan	100% AG Action plan implemented	100% AG Action plan implemented	No Target	No Target	50% AG Action plan implemented	100% AG Action plan implemented	Municipal Wide Senior Manager	Opex	Update AG Action plan
LED&P-OP-003-2026/2027	**Risk Management**	Percentage of risk register implemented	Implementation of Risk register	100% Risk Register implemented	100% Internal Audit Action Plan Implemented	100% Internal Audit Action Plan Implemented	100% Internal Audit Action Plan Implemented	100% Internal Audit Action Plan Implemented	100% Internal Audit Action Plan Implemented	Municipal Wide Senior Manager	Opex	Updated Strategic risk register

Key Performance Area (KPA) 1:	SPATIAL RATIONALE AND LOCAL ECONOMIC DEVELOPMENT
Outcome 9:	Responsive, Accountable, Effective and Efficient Local Government System
Outputs:	• Implement a differentiated approach to municipal financing, Planning and support • Improving access to basic services • Implementation of the community works programme • Actions supportive of human settlement outcome;
Key Organizational Strategic Objective	To enhance conditions for economic growth and job creation To manage and coordinate spatial planning within the municipality

IDP Ref no.	Priority area (IDP)	Key performance indicator	Project Name	Baseline	2026/27 annual target	Quarter 1 target	Quarter 2 target	Quarter 3 target	Quarter 4 Target	Location of project / Responsibility	2026/2027 Annual Budget R	Means of verification
LED&P-OP-004-2026/27	Council resolutions	Percentage of Council resolutions implemented	Implementation of Council resolutions	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	Municipal Wide Senior Manager	Opex	Updated Council resolution register
LED&P-OP-005 2026/27	AC resolutions	Percentage of Audit Committee resolutions implemented	Implementation of Audit Committee resolutions	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	Municipal Wide Senior Manager	Opex	Updated Audit Committee resolution register

11.2 TECHNICAL SERVICES

Key performance area (KPA) 2:					**Basic service delivery**						
Outcome 9:					**Responsive, Accountable, Effective and Efficient Local Government System**						
Outputs:					**Improving access to basic services**						
Key Strategic Organizational objectives:					**To provide sustainable basic services and infrastructure development**						
IDP Ref no.	**Priority area (IDP)**	**Key performance indicator**	**Project Name**	**Baseline**	**2026/27 annual target**	**Quarter 1 target**	**Quarter 2 target**	**Quarter 3 target**	**Quarter 4 Target**	**Location of project / Responsibility**	**2026/2027 Annual Budget R**	**Means of verification**
Tech-001-2026/2027	Roads and Storm Water	Number of road kilometers upgraded from Gravel to Surface	Upgrading of Vuka to Madiehe Internal Streets	New Indicator	Design of 4,5km and upgrading of 2.0km internal street from Gravel to Surfacing with dedicated stormwater control	Approved Specification, Tender Advert and Appointment of a Service Provider for Design of 4.5km Internal street	Approved Specification, Tender Advert and Appointment of a Service Provider for upgrading of 2.0 km Internal street and Signing of SLA	No Target	2.0 km internal street upgraded with dedicated storm water control	Ward 3 & 4 Manager: PMU	25 775 909	Approved .Specification, Advertisement ,SLA, Monthly Progress reports, Appointment Letter, Completion Certificate
Tech-002-2026/2027		Number of sports facilities upgraded	Upgrading of Mogwadi sports facility Phase 2	Mogwadi sports facility upgraded (phase 1)	Surfacing of athletic track and installation of 450 grandstands,8 High mast lights, construction of 1 change room block for Mogwadi Sports Facility	Approved Specification, Tender Advert and Appointment of a Service Provider for surfacing of Athletic track and installation of 450 grand stand	No Target	No Target	Surfacing of athletic track and installation of 450 grandstands,8 High mast lights, construction of 1 change room block for Mogwadi Sports Facility	Ward 10 Manager: PMU	19 343 241	Approved .Specification, Advertisement , Design report ,SLA, Monthly Progress reports, Appointment Letter, Completion Certificate

Key performance area (KPA) 2:					Basic service delivery							
Outcome 9:					Responsive, Accountable, Effective and Efficient Local Government System							
Outputs:					Improving access to basic services							
Key Strategic Organizational objectives:					To provide sustainable basic services and infrastructure development							
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project Name	Baseline	2026/27 annual target	Quarter 1 target	Quarter 2 target	Quarter 3 target	Quarter 4 Target	Location of project / Responsibility	2026/2027 Annual Budget R	Means of verification
Tech-003-2026/2027	Sports Facilities	Number of Combi courts upgraded in Morebeng	Upgrading of Morebeng Combi-Court facility	New Indicator	1 Combi Court facility upgraded in Morebeng	Approved Specification, Advertisement for 1 Combi-Courts facility upgraded	Appointment of a Service Provider for 1 Combi-Courts facility upgraded and Signing of SLA	No Target	1 Combi-Courts facility upgraded	Ward 1 Technician Roads & Storm water	5 000 000	Approved .Specification, Advertisement , Design report ,SLA, Monthly Progress reports, Appointment Letter, Completion Certificate
Tech-004-2026/2027	Electrical Services	Number of CTVT and Check meter supplied and Check installed in Morebeng	Supply and Installation of CTVT and Check meter in Morebeng	New Indicator	1x CTVT and check meter supplied and Installed in Morebeng	Approved Specification, Advertisement for 1x CTVT and check meter supplied and Installed	Appointment of a Service Provider1x CTVT and check meter supplied and Installed and for Signing of SLA	No Target	1x CTVT check meter supplied and Installed	Ward 1 Manager: Electrical	900 000	Approved Specification, Tender advert, SLA, Final Completion certificate

Key performance area (KPA) 2:					Basic service delivery							
Outcome 9:					Responsive, Accountable, Effective and Efficient Local Government System							
Outputs:					Improving access to basic services							
Key Strategic Organizational objectives:					To provide sustainable basic services and infrastructure development							
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project Name	Baseline	2026/27 annual target	Quarter 1 target	Quarter 2 target	Quarter 3 target	Quarter 4 Target	Location of project / Responsibility	2026/2027 Annual Budget R	Means of verification
Tech-005-2026/2027	Electrical Services	Number of Electrical Bulk points constructed and commissioned in Matseke	Construction and Commissioning of Matseke bulk point	New Indicator	1x Matseke bulk point constructed and commissioned	Approved specification and Advertisement for Construction and electrification of Matseke bulk point	Appointment of service provider for Construction and electrification of Matseke bulk point	1x Matseke bulk point constructed and commissioned	No Target	Ward 7 Manager: Electrical	5 000 000	Tender Advert, Approved specification, Appointment letter and signed SLA, Completion certificate
Tech-006-2026/2027	Electrical Services	Number of Solar High mast lights supplied, delivered and installed	Supply, Delivery and Installation of 20 meters Solar high mast lights	New Indicator	Supply, Delivery and Installation of 06x 20 meters solar high mast lights	No Target	Approved Specification, Advertisement for Supply, Delivery and Installation of 06 X 20 meters solar high mast lights	Appointment of a Service Provider and Signing of SLA	Supply, Delivery and Installation of 06 X 20 meters solar high mast lights	Ward 2,6,8,10,15, 16	5 000,000	Appointment Letter, Approved specification, Tender Advert, LA, Progress reports, Completion Certificate

Key performance area (KPA) 2:					Basic service delivery							
Outcome 9:					**Responsive, Accountable, Effective and Efficient Local Government System**							
Outputs:					**Improving access to basic services**							
Key Strategic Organizational objectives:					**To provide sustainable basic services and infrastructure development**							
IDP Ref no.	**Priority area (IDP)**	**Key performance indicator**	**Project Name**	**Baseline**	**2026/27 annual target**	**Quarter 1 target**	**Quarter 2 target**	**Quarter 3 target**	**Quarter 4 Target**	**Location of project / Responsibility**	**2026/2027 Annual Budget R**	**Means of verification**
Tech-007-2026/2027	Electrical Services	Number of Designs for Electrification project developed in Mogwadi	Development of Design for Mogwadi Electrification Project	New indicator	1 design of electrification project for Mogwadi developed	Approved Specification, Advertisement for 1 design of electrification project for Mogwadi developed	Appointment of a Service Provider for 1 design of electrification project for Mogwadi developed and Signing of SLA	1 design of electrification project for Mogwadi developed	No Target	Ward 10 Manager: Electrical	500 000	Tender Advert, Approved Specification, Appointment Letter and Signed SLA, Approved designs
Tech-008-2026/2027	Electrical Services	Number of Diesel Generators Supplied & Installed in Ga-Phaudi office	Supply & Installation of Diesel Generator in ga Phaudi office	New Indicator	1x Diesel Generator supplied and installed in Ga-Phaudi office	Approved Specification, Advertisement for 1x Diesel Generator supplied and installed in Ga- Phaudi office	Appointment of a Service Provider for the maintenance of the 1x Diesel Generator supplied and installed in Ga-Phaudi office, and signing of SLA	No Target	1x Diesel Generator supplied and installed in Ga- Phaudi office	Ward 16 Manager: Electrical	300 000	Tender Advert, Approved Specification, Appointment Letter and Signed SLA, Completion letter

Key performance area (KPA) 2:					Basic service delivery							
Outcome 9:					Responsive, Accountable, Effective and Efficient Local Government System							
Outputs:					Improving access to basic services							
Key Strategic Organizational objectives:					To provide sustainable basic services and infrastructure development							
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project Name	Baseline	2026/27 annual target	Quarter 1 target	Quarter 2 target	Quarter 3 target	Quarter 4 Target	Location of project / Responsibility	2026/2027 Annual Budget R	Means of verification
Tech-009-2026/2027	Electrical Services	Number of Energy Master Plans developed	Development of Energy Master Plan	New Indicator	1x Energy master plan developed	No Target	Approved Specification, Advertisement for 1x Energy master plan developed	Appointment of a Service Provider 1x Energy master plan developed and Signing of SLA	1x Energy master plan developed	Municipal Wide	1 500 000	Approved specification, Advertisement, Appointment letter, SLA, Monthly Progress report, Approved Energy Master plan
Tech-010-2026/2027	Electrical Services	Number of households electrified in Diwaweng	Electrification of households in Diwaweng	50 households electrified in Diwaweng (Phase 2)	173 households Electrified in Diwaweng	Appointment of a panel member for electrification of 173 households at Diwaweng	173 households Electrified at Diwaweng	No Target	No Target	Ward 03	R 4 430 000.00	Appointment Letter and signed SLA, Monthly Progress report, Completion certificate
Tech-011-2026/2027	Electrical Services	Number of households electrified in Matseke	Electrification of households in Matseke	59 Households electrified in Matseke village	100 households Electrified in Matseke	Appointment of a panel member for electrification of 100 households	100 households Electrified at Matseke	No Target	No Target	Ward 07	R 2 570 000.00	Appointment Letter and signed SLA, Monthly Progress report, Completion certificate

Key performance area (KPA) 2:					Basic service delivery							
Outcome 9:					Responsive, Accountable, Effective and Efficient Local Government System							
Outputs:					Improving access to basic services							
Key Strategic Organizational objectives:					To provide sustainable basic services and infrastructure development							
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project Name	Baseline	2026/27 annual target	Quarter 1 target	Quarter 2 target	Quarter 3 target	Quarter 4 Target	Location of project / Responsibility	2026/2027 Annual Budget R	Means of verification
Tech - OP-001-2026/2027	Internal Audit	Percentage of internal audit Action Plan implemented	Implementation of Internal Audit action plan	100% Internal Audit Action plan implemented	100% Internal Audit Action plan implemented	25% Internal Audit Action plan implemented	50% Internal Audit Action plan implemented	75% Internal Audit Action plan implemented	100% Internal Audit Action plan implemented	Municipal Wide Senior Manager	Opex	Updated Internal Audit action plan
Tech - OP-002-2026/2027	AG Action Plan	Percentage of AG Action Plan implemented	Implementation of AG Action Plan	100% AG Action plan implemented	100% AG Action plan implemented	No Target	No Target	50% AG Action plan implemented	100% AG Action plan implemented	Municipal Wide Senior Manager	Opex	Update AG Action plan
Tech - OP-003-2026/2027	Risk Management	Percentage of risk register implemented	Implementation of Risk register	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	Municipal Wide Senior Manager	Opex	Updated Strategic risk register
Tech - OP-004-2026/227	Council Resolutions	Percentage of Council resolutions implemented	Implementation of Council resolutions	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	Municipal Wide Senior Manager	Opex	Updated Council resolution register

Key performance area (KPA) 2:					Basic service delivery							
Outcome 9:					Responsive, Accountable, Effective and Efficient Local Government System							
Outputs:					Improving access to basic services							
Key Strategic Organizational objectives:					To provide sustainable basic services and infrastructure development							
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project Name	Baseline	2026/27 annual target	Quarter 1 target	Quarter 2 target	Quarter 3 target	Quarter 4 Target	Location of project / Responsibility	2026/2027 Annual Budget R	Means of verification
TECHOP-005-2026/27	Audit Committee Resolutions	Percentage of Audit Committee resolutions implemented	Implementation of Audit Committee resolutions	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	Municipal Wide Senior Manager	Opex	Updated Audit Committee resolution register

11.3 COMMUNITY SERVICES

Key performance area (KPA) 3:	**Basic service delivery**
Outcome 9:	**Responsive, Accountable, Effective and Efficient Local Government System**
Outputs:	**Improving access to basic services**
Key Strategic Organizational objectives:	**To provide sustainable basic services and infrastructure development**

IDP Ref no.	Priority area (IDP)	Key performance indicator	Project Name	Baseline	2026/27 annual target	Quarter 1 target	Quarter 2 target	Quarter 3 target	Quarter 4 Target	Location of project / Responsibility	2026/2027 Annual Budget R	Means of verification
COMM-001-2026/2027	Waste management	Number of Integrated waste management Plans developed	Development of Integrated waste management Plan	New Indicator	1x Integrated waste management Plan developed	Approved Specification, Advertisement for 1 Integrated waste management Plan developed	Appointment of a Service Provider for development of 1 Integrated Waste Management Plan	1 Integrated waste management Plan developed	No Target	Municipal Wide Manager: Social Services	600 000	Approved Specification, Advertisement, Appointment letter, SLA, Monthly progress reports, Integrated Waste Management Plan
COMM-002-2026/2027	Law enforcement	Number of traffic stations Rehabilitated in Morebeng	Rehabilitation of Morebeng traffic station	New Indicator	1x traffic station rehabilitated in Morebeng	Approved Specification, Advertisement for 1x traffic station rehabilitated in Morebeng	Appointment of a service provider rehabilitation of Morebeng traffic station	1x traffic station rehabilitated in Morebeng	No Target	Ward 01 Manager: Traffic & Licensing	300 000	Advert, Approved Specification, Appointment Letter and Completion certificate

Key performance area (KPA) 3:	Basic service delivery
Outcome 9:	Responsive, Accountable, Effective and Efficient Local Government System
Outputs:	Improving access to basic services
Key Strategic Organizational objectives:	To provide sustainable basic services and infrastructure development

IDP Ref no.	Priority area (IDP)	Key performance indicator	Project Name	Baseline	2026/27 annual target	Quarter 1 target	Quarter 2 target	Quarter 3 target	Quarter 4 Target	Location of project / Responsibility	2026/2027 Annual Budget R	Means of verification
COMM-003-2026/2027	LAW ENFORCEMENT	Number of DLTCs Extended in Mogwadi	Extension of Mogwadi DLTC	New Indicator	1x DLTC extended in Mogwadi	Approved Specification, Advertisement for 1x DLTC extended in Mogwadi	Appointment of a service provider for extended of 1x DLTC extended in Mogwadi	1x DLTC extended in Mogwadi	No Target	Ward 10 Manager: Traffic & Licensing	1 000 000	Advertisement ,Specification, Appointment Letter, SLA Progress report, Completion certificate
COMM-004-2026/2027	LAW ENFORCEMENT	Number of K53 and Ally docking constructed in Moletji DLTC	Construction of K53 and ally docking in Moletji-DLTC	New Indicator	1 K53 and ally docking constructed in Moletji DLTC	Approved Specification, Advertisement of 1 K53 and ally docking constructed in Moletji DLTC	Appointment of a service provider for construction of K53 and ally docking constructed in Moletji DLTC	1 K53 and ally docking constructed in Moletji DLTC	No Target	Ward 16	1 200 000	Advertisement ,Specification, Appointment Letter, SLA Progress report, Completion certificate
COMM - OP-001-2026/2027	Internal Audit	Percentage of internal audit Action Plan implemented	Implementation of Internal Audit action plan	100% Internal Audit Action plan implemented	100% Internal Audit Action plan implemented	25% Internal Audit Action plan implemented	50% Internal Audit Action plan implemented	75% Internal Audit Action plan implemented	100% Internal Audit Action plan implemented	Municipal Wide Senior Manager	Opex	Updated Internal Audit Action Plan

Key performance area (KPA) 3:				**Basic service delivery**						
Outcome 9:				**Responsive, Accountable, Effective and Efficient Local Government System**						
Outputs:				**Improving access to basic services**						
Key Strategic Organizational objectives:				**To provide sustainable basic services and infrastructure development**						
IDP Ref no.	**Priority area (IDP)**	**Key performance indicator**	**Project Name**	**Baseline**	**2026/27 annual target**	**Quarter 1 target**	**Quarter 2 target**	**Quarter 3 target**	**Quarter 4 Target**	**Location of project / Responsibility**	**2026/2027 Annual Budget R**	**Means of verification**
+COMM - OP-002-2026/2027	**AG Action Plan**	Percentage of AG Action Plan implemented	Implementation of AG Action Plan	100% AG Action plan implemented	100% AG Action plan implemented	100% AG Action plan implemented	100% AG Action plan implemented	100% AG Action plan implemented	100% AG Action plan implemented	Municipal Wide Senior Manager	Opex	Update AG Action plan
COMM - OP-003-2026/2027	**Risk Management**	Percentage of risk register implemented	Implementation of Risk register	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	Municipal Wide Senior Manager	Opex	Updated Strategic risk register
COMM - OP-004-2026/227	**Council Resolutions**	Percentage of Council resolutions implemented	Implementation of Council resolutions	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	Municipal Wide	Opex	Updated Council resolution register
COMM -OP-005-2026/27	**Audit Committee Resolutions**	Percentage of Audit Committee resolutions implemented	Implementation of Audit Committee resolutions	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	Municipal Wide Senior Manager	Opex	Updated Audit Committee resolution register

11.4 BUDGET AND TREASURY

Key Performance Area (KPA) 4:				**Municipal Financial Viability and Management**							
Outcome 9:				**Responsive, Accountable, Effective and Efficient Local Government System**							
Outputs:				**Responsive, Accountable, Effective and Efficient Local Government System**							
Key Strategic Organizational Objectives				**To Ensure Sound And Stable Financial Management**							
IDP Ref no.	**Priority area (IDP)**	**Key performance indicator**	**Project Name**	**Baseline**	**2026/27 annual target**	**Quarter 1 target**	**Quarter 2 target**	**Quarter 3 target**	**Quarter 4 Target**	**Location of project / Responsibility**	**2026/2027 Annual Budget R**	**Means of verification**
BNT-OP-001-2026/2027	**Internal Audit**	Percentage of internal audit Action Plan implemented	Implementation of Internal Audit action plan	100% Internal Audit Action plan implemented	100% Internal Audit Action plan implemented	25% Internal Audit Action plan implemented	50% Internal Audit Action plan implemented	75% Internal Audit Action plan implemented	100% Internal Audit Action plan implemented	Municipal Wide / CFO	Opex	Updated IA queries
BNT-OP-002-2026/2027	**AG Action Plan**	Percentage of AG Action Plan implemented	Implementation of AG Action Plan	100% AG Action plan implemented	100% AG Action plan implemented	100% AG Action plan implemented	100% AG Action plan implemented	100% AG Action plan implemented	100% AG Action plan implemented	Municipal Wide / CFO	Opex	Updated AG action plan
BNT-OP-003-2026/2027	**Risk Managemen**	Percentage of risk register implemented	Implementation of Risk register	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	Municipal Wide / CFO	Opex	Updated Strategic risk register

Key Performance Area (KPA) 4:				**Municipal Financial Viability and Management**							
Outcome 9:				**Responsive, Accountable, Effective and Efficient Local Government System**							
Outputs:				**Responsive, Accountable, Effective and Efficient Local Government System**							
Key Strategic Organizational Objectives				**To Ensure Sound And Stable Financial Management**							
IDP Ref no.	**Priority area (IDP)**	**Key performance indicator**	**Project Name**	**Baseline**	**2026/27 annual target**	**Quarter 1 target**	**Quarter 2 target**	**Quarter 3 target**	**Quarter 4 Target**	**Location of project / Responsibility**	**2026/2027 Annual Budget R**	**Means of verification**
BNT-OP-004-2026/227	**Council Resolutions**	Percentage of Council resolutions implemented	Implementation of Council resolutions	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	Municipal Wide / CFO	Opex	Updated Council resolution register
BNTOP-005-2026/27	**Audit Committee Resolutions**	Percentage of Audit Committee resolutions implemented	Implementation of Audit Committee resolutions	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	Municipal Wide / CFO	Opex	Updated Audit Committee resolution register

11.5 MUNICIPAL MANAGER'S OFFICE

Key Performance Area (KPA) 5:						**GOOD GOVERNANCE & PUBLIC PARTICIPATION**					
Outcome 9:						**Responsive, Accountable, Effective and Efficient Local Government System**					
Outputs :						**Deepen democracy through a refined ward committee model Administrative and financial capability**					
Key Strategic Organizational Objectives						**To ensure that institutional arrangements are transparent, efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability.**					
No.	**Priority area (IDP)**	**Key performance indicator**	**Project Name**	**Baseline**	**2026/27 Annual target**	**Quarter 1 target**	**Quarter 2 target**	**Quarter 3 target**	**Quarter 4 Target**	**Location of project / Responsibility**	**2026/2027 Annual Budget R**	**Means of verification**
MM-001-2026/2027	**Communication**	Percentage of Event Management Equipment supplied and delivered	Supply and Delivery of Event Management Equipment	100% of Event Management Equipment supplied and Delivered	100% of Event Management Equipment supplied and Delivered	No Target	100% of Event Management Equipment supplied and Delivered	No Target	No Target	Municipal Wide Communications	300 000	Advert, Purchase Order, Delivery Note
MM-002-2026/2027	**Internal Audit**	Number of POPIA audit Coordinated	Coordination of POPIA Audit	New Indicator	1x POPIA audit Coordinated	No Target	Advertisement and appointment of a service provider for coordination of 1x POPIA audit	1x POPIA audit Coordinated	No Target	Municipal wide Internal Audit	300 000	Advertisement, Purchase Order, POPI Aaudit report.

Key Performance Area (KPA) 5:						**GOOD GOVERNANCE & PUBLIC PARTICIPATION**						
Outcome 9:						**Responsive, Accountable, Effective and Efficient Local Government System**						
Outputs :						**Deepen democracy through a refined ward committee model** **Administrative and financial capability**						
Key Strategic Organizational Objectives						**To ensure that institutional arrangements are transparent, efficient and effective** **To ensure that good governance and public participation is sustained and enhances transparency and accountability.**						
No.	**Priority area (IDP)**	**Key performance indicator**	**Project Name**	**Baseline**	**2026/27 Annual target**	**Quarter 1 target**	**Quarter 2 target**	**Quarter 3 target**	**Quarter 4 Target**	**Location of project / Responsibility**	**2026/2027 Annual Budget R**	**Means of verification**
MM003-2026/2027		Number of Cyber Security audit coordinated	Coordination of Cyber Security Audit	New Indicator	1x Cyber Security Audit coordinated	No Target	No Target	Advertisement and appointment of a service provider for coordination of 1x Cyber Security Audit	1x Cyber Security Audit coordinated	Municipal Wide Internal Audit	400 000	Advertisement and Purchase Order, Cyber Security Audit report
MM-OP-001-2026/2027	**Internal Audit**	Percentage of internal audit Action Plan implemented	Implementation of Internal Audit action plan	100% Internal Audit Action plan implemented	100% Internal Audit Action plan implemented	25% Internal Audit Action plan implemented	50% Internal Audit Action plan implemented	75% Internal Audit Action plan implemented	100% Internal Audit Action plan implemented	Municipal Wide Manager: Executive Support	Opex	Updated IA queries
MM-OP-002-2026/2027	**AG Action Plan**	Percentage of AG Action Plan implemented	Implementation of AG Action Plan	100% AG Action plan implemented	100% AG Action plan implemented	100% AG Action plan implemented	100% AG Action plan implemented	100% AG Action plan implemented	100% AG Action plan implemented	Municipal Wide Manager: Executive Support	Opex	Updated AG action plan

Key Performance Area (KPA) 5:						GOOD GOVERNANCE & PUBLIC PARTICIPATION						
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System						
Outputs :						Deepen democracy through a refined ward committee model Administrative and financial capability						
Key Strategic Organizational Objectives						To ensure that institutional arrangements are transparent, efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability.						
No.	Priority area (IDP)	Key performance indicator	Project Name	Baseline	2026/27 Annual target	Quarter 1 target	Quarter 2 target	Quarter 3 target	Quarter 4 Target	Location of project / Responsibility	2026/2027 Annual Budget R	Means of verification
MM-OP-003-2026/2027	Risk Management	Percentage of risk register implemented	Implementation of Risk register	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	Municipal Wide Manager: Executive Support	Opex	Updated Strategic risk register
MM-OP-004-2026/27	Council Resolution	Percentage of Council resolutions implemented	Implementation of Council resolutions	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	Municipal Wide Manager: Executive Support	Opex	Updated Council resolutions
MM OP-005-2026/27	Audit Committee	Percentage of Audit Committee resolutions implemented	Implementation of Audit Committee resolutions	57% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	Municipal Wide Manager: ES	Opex	Updated Audit Committee resolution register

11.6 CORPORATE SERVICES

Key Performance Area (KPA) 6:	**Municipal Transformation and Organizational Development**
Outcome 9:	**Responsive, Accountable, Effective and Efficient Local Government System**
Outputs:	**Administrative and financial capacity**
Key Strategic Organizational Objectives	**Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees** **Ensure administrative support to municipal units through continuous institutional development and innovation**

IDP Ref no.	Priority area (IDP)	Key performance indicator	Project Name	Baseline	2026/27 annual target	Quarter 1 target	Quarter 2 target	Quarter 3 target	Quarter 4 Target	Location of project / Responsibility	2026/2027 Annual Budget R	Means of verification
CORP -001-2026/ 2027	ICT	Percentage of ICT equipment supplied and delivered	Supply and Delivery of ICT Equipment	100% of ICT equipment supplied and Delivered	100% of ICT equipment supplied and Delivered	Approved Specification and Advertisement for ICT equipment supplied and Delivered	Appointment of a service provider for ICT equipment supplied and Delivered r	100% of ICT equipment supplied and Delivered	No Target	Municipal wide	300 000	Approved specification, Advertisement, Purchase Order, Delivery note
CORP -002-2026/ 2027	ADMINISTRATION	Number of Satellite offices Constructed in Ga-Phaudi	Construction of Ga-Phaudi Satellite Office	New indicator	1x Satellite Office Constructed in Ga-Phaudi	Approved Specification and Advertisement for 1x Satellite Office Constructed in Ga-Phaudi	Appointment of a service provider for construction of Ga-Phaudi Satellite Office	1x Satellite office constructed at Ga-Phaudi	No Target	Ward 16 Manager: Admin	1 700 000	Approved Specification, Advertisement, appointment letter, SLA, Progress Reports, Completion Certificate

Key Performance Area (KPA) 6:				Municipal Transformation and Organizational Development								
Outcome 9:				Responsive, Accountable, Effective and Efficient Local Government System								
Outputs:				Administrative and financial capacity								
Key Strategic Organizational Objectives				Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees Ensure administrative support to municipal units through continuous institutional development and innovation								
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project Name	Baseline	2026/27 annual target	Quarter 1 target	Quarter 2 target	Quarter 3 target	Quarter 4 Target	Location of project / Responsibility	2026/2027 Annual Budget R	Means of verification
CORP -003-2026/ 2027	Administration	Number of Vehicles Supplied and Delivered	Supply and Delivery of Vehicles	2x Vehicles supplied and Delivered	2x Vehicles supplied and Delivered	Approved Specification and Advertisement for 2x Vehicles supplied and Delivered	Appointment of a Service Provider for Supply and Delivery of 2x Offices	2x Vehicles supplied and Delivered	No Target	Municipal Wide Manager: Admin	2 000 000	Approved Specification, Advertisement, appointment letter, SLA, Delivery Note
CORP -004-2026/ 2027	Administration	Percentage Of Office Furniture Procured	Procurement Of Office Furniture	100% of Office Furniture Procured	100% of Office Furniture Procured	100% of Office Furniture Procured	100% of Office Furniture Procured	100% of Office Furniture Procured	100% Office Furniture Procured	Municipal Wide	500 000	Approved specification, Advertisement, Purchase Order, Delivery note
CORP -005-2026/ 2027	Administration	Number of carports constructed	Construction of carports	New Indicator	10 Carports constructed	Approved specification and Advertisement for constructed of carports	Appointment of a service provider for construction of carports	10 Carports constructed	No Target	Municipal Wide	300 000	Approved specification, Advertisement, Appointment letter, completion certificates

Key Performance Area (KPA) 6:				Municipal Transformation and Organizational Development						
Outcome 9:				Responsive, Accountable, Effective and Efficient Local Government System						
Outputs:				Administrative and financial capacity						
Key Strategic Organizational Objectives				Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees Ensure administrative support to municipal units through continuous institutional development and innovation						
IDP Ref no.	**Priority area (IDP)**	**Key performance indicator**	**Project Name**	**Baseline**	**2026/27 annual target**	**Quarter 1 target**	**Quarter 2 target**	**Quarter 3 target**	**Quarter 4 Target**	**Location of project / Responsibility**	**2026/2027 Annual Budget R**	**Means of verification**
CORP -005-2026/2027	Administration	Number of electric fences installed	Installation of electric fence	New Indicator	1 Electric fence installed	Approved specification and Advertisement for 1 Electric fence installed	Appointment of a service provider for Installation of 1 electric fence	1 Electric fence installed	No Target	Ward 16	300 000	Approved specification, Advertisement, Appointment letter, completion certificates
CORP OP-001-2026/27	Internal Audit	Percentage of internal audit queries addressed	Implementation of Internal Audit action plan	83% Internal Audit Queries addressed	100% Internal Audit Queries addressed	100% Internal Audit Queries addressed	100% Internal Audit Queries addressed	100% Internal Audit Queries addressed	100% Internal Audit Queries addressed	Municipal Wide Senior Manager	Opex	Updated Internal audit action plan
CORP OP-002-2026/27	Audit Action Plan	Percentage of AG Action Plan implemented	Implementation of AG Action Plan	92% AG Action plan implemented	100% AG Action plan implemented	100% AG Action plan implemented	100% AG Action plan implemented	100% AG Action plan implemented	100% AG Action plan implemented	Municipal Wide Senior Manager	Opex	Updated AG Action Plan
CORP OP-003-2026/27	Risk Management	Percentage of risk register implemented	Implementation of Risk register	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	Municipal Wide Senior Manager	Opex	Risk register

Key Performance Area (KPA) 6:				Municipal Transformation and Organizational Development						
Outcome 9:				**Responsive, Accountable, Effective and Efficient Local Government System**						
Outputs:				**Administrative and financial capacity**						
Key Strategic Organizational Objectives				**Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees** **Ensure administrative support to municipal units through continuous institutional development and innovation**						
IDP Ref no.	**Priority area (IDP)**	**Key performance indicator**	**Project Name**	**Baseline**	**2026/27 annual target**	**Quarter 1 target**	**Quarter 2 target**	**Quarter 3 target**	**Quarter 4 Target**	**Location of project / Responsibility**	**2026/2027 Annual Budget R**	**Means of verification**
CORP OP-004-2026/27	**Council Resolutions**	Percentage of Council resolutions implemented	Implementation of Council resolution	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	Municipal Wide Senior Manager	Opex	Updated Council Resolution register
CORP OP-005-2026/27	**Audit Committee**	Percentage of Audit Committee resolutions implemented	Implementation of Audit Committee resolution	57% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	Municipal Wide Senior Manager	Opex	Updated Audit Committee resolution register

12 APPROVAL

The 2026/2027 Organizational Service Delivery and Budget Implementation Plan is hereby approved for implementation.

Ms KV BILA ACTING MUNICIPAL MANAGER	29-May-2026 DATE
CLLR.ME PAYA HON.MAYOR	**29-May-2026** DATE